

<u>La Boîte à Concepts</u>
Securing Innovative Projects:
The 360 Crash Test

Why The 360 Crash Test?

- By 2015, 71% of IT projects were in difficulty or in failure according to <u>CHAOS Report du</u> Standish Group.
- According to its studies, more than 80% of a project extra costs comes from a bad expression of needs.
- To solve this structural problem, we have developed a preventive audit methodology, the **360 Crash Test**, enabling, in agile mode, to validate consistency and relevance of major key points to reach project success, in a 360° strategic vision of the company and its market.

Led by a multidisciplinary team of Experts, the audit results in:

- ✓ a global picture of innovative project's risks depending on its strategic components scoring,
- an analytical restitution of our work,
- ✓ validation or recommendations built in collaboration with the client's internal teams.

Innovative Project's Risks Thematic Scoring Using a 360° Strategic Vision of Company's Business Departments

We analyze and challenge your innovative project on several key themes, under the light and creativity of each Business Direction, to achieve a complete mapping of IT, HR, Business, Marketing, Communication and Financial risks:

- ► Needs Reality and its Expression Quality
- ▶ Disruptive Potential Exploitation of the Project
 - Regarding to the market and company's culture
 - Could we go further by directly serving company's strategy??
- Quality and Coherence of Human Resources Committed (Internal / External)
 - Project Organizational model and its implementation (preliminary study, production, change management)
 - ✓ Decision Makers (PD, PC, ...), Doers (production), Key-users (prescribers, influencers, testers)
- Quality and Coherence of Technical Resources Committed (Internal / External)
 - ✓ Technological Choices, Products and Services
 - Project Impacts on Company
- Expected ROI
 - ✓ Budget Optimization
 - ✓ Value Added: Planned Revenue / Investment
 - Projected Value: Planned revenues + Expected beneficial effects (regulatory, organizational optimization, human attractiveness and development, internal / external communication, omnichannel traction, ...) / Investment
- Membership's Degree

How is our participatory audit conducted?

Pre-Study Phase

- ✓ Plenary meeting to discover the project and its stakeholders / Presentation of our participatory approach
- ✓ Documents Retrieval related to the project, from strategic directions concerned
- Preliminary study of economic intelligence and foresight from the market and enterprise perspectives (existing / strategy)
- Interviews of Decision Makers, Doers, Key-Users and Selected or Prospective Partners
- Disruptive Potential Study
- Project impact study on the various strategic functions of the company

Assessment and Scoring

- Built in collaboration with concerned client teams, in agile mode (short but regular exchanges) to ensure end-to-end ownership, field relevance and safe change management
 - Audit of their themes
 - Scoring
 - Validation and / or Recommendations construction

Results Presentation

- Analytical 360 Crash Test results restitution in plenary meeting
- Debriefing and Client Validation

Before each of the three main stages, you validate our Mission order, estimating the cost of our intervention (duration / speakers / daily costs). You are free to continue or stop our interventions at the end of each one.

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